

INDONESIA INFRASTRUCTURE

A framework toward sustainable development

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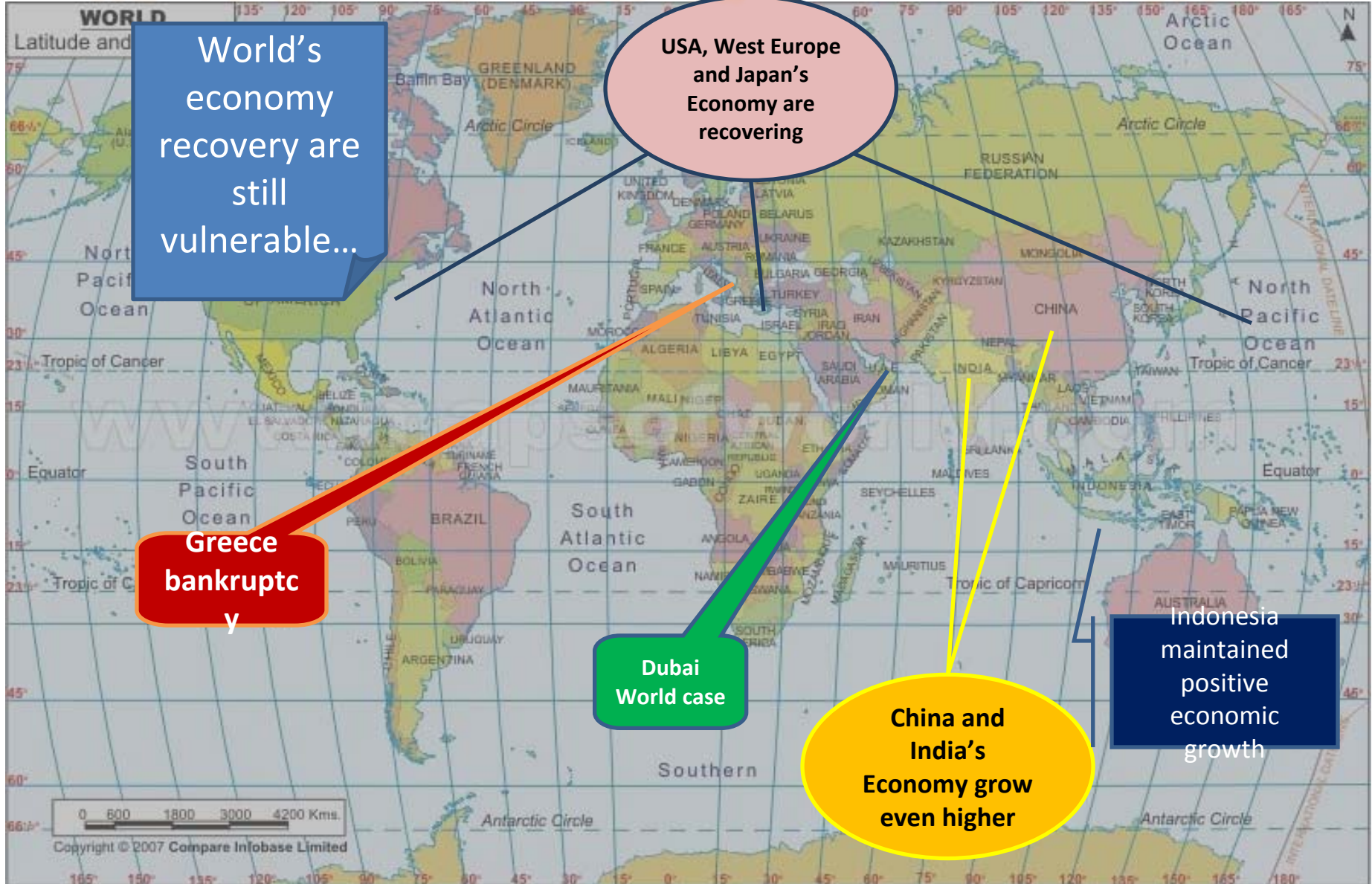
Vice Minister of Transportation



Global and Domestic Situation



What is Happening to World's Economy: A Brief Map



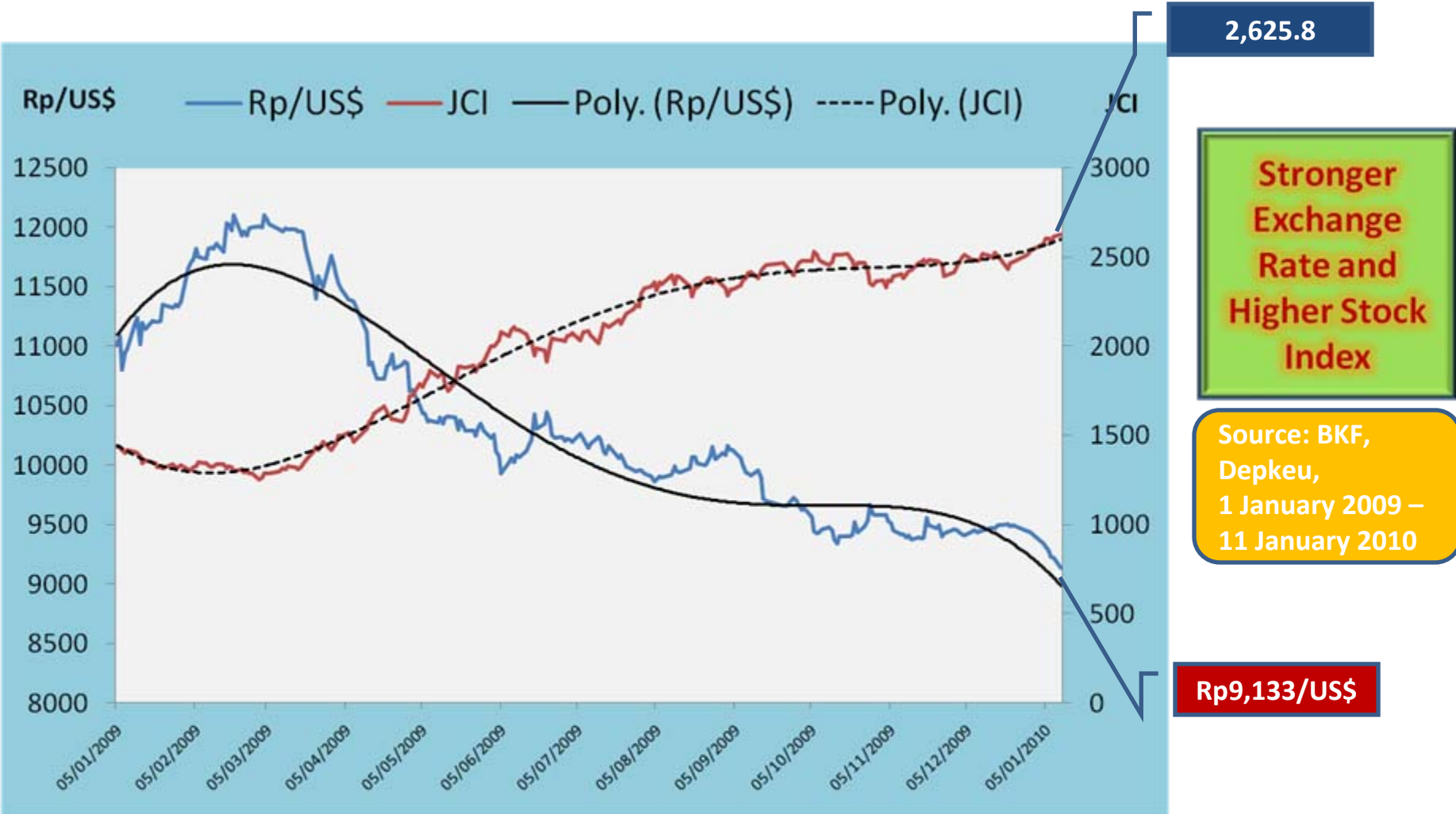
Output and Prices

	GDP Q.3 Growth	Inflation *
USA	-2.5	-1.3
Japan	-5.1	-2.2
France	-2.4	-0.4
Germany	-4.8	0.4
China	+8.9	-0.8
Indonesia	+4.2	2.8
Singapore	+0.6	-0.4
South Korea	+0.9	2.2

Notes: * Q.3 (yoy)

Source: The Economist, December 17th 2009 (GDP) and Bank of Indonesia (inflation rate)

Exchange Rate & Indonesia Stock Index



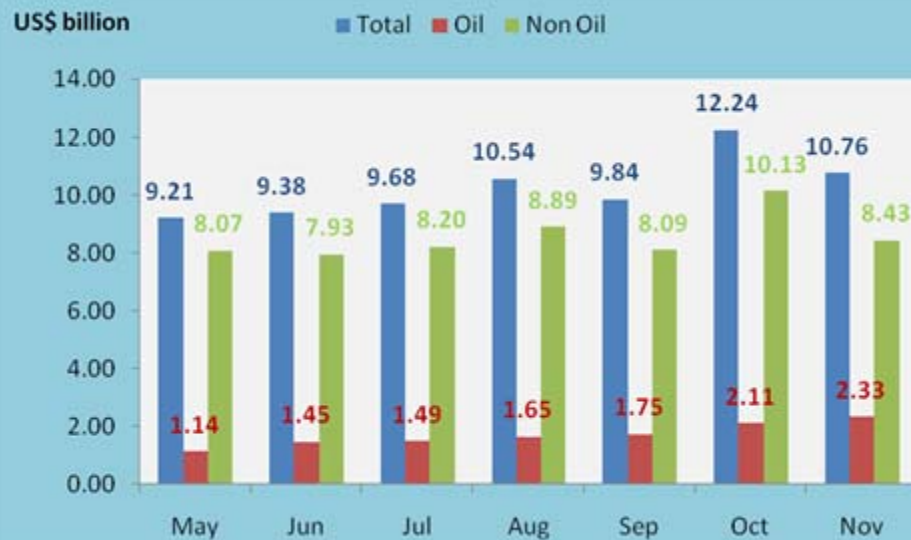
Stronger Exchange Rate and Higher Stock Index

Source: BKF, Depkeu, 1 January 2009 – 11 January 2010

Rp9,133/US\$

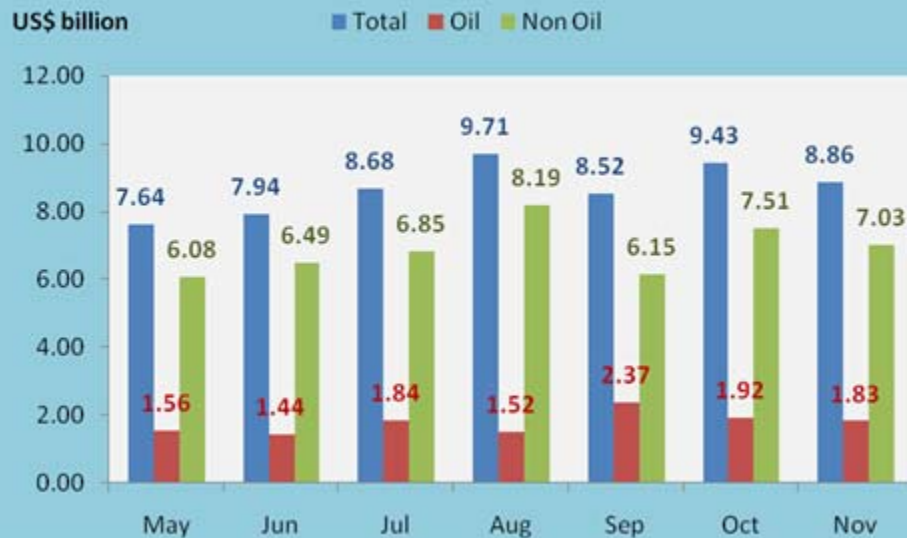
Indonesia Total Export and Import, May – November 2009

Indonesia Export



Commodities export fluctuates during the period and Oil export always increase due to increasing Indonesia crude oil price

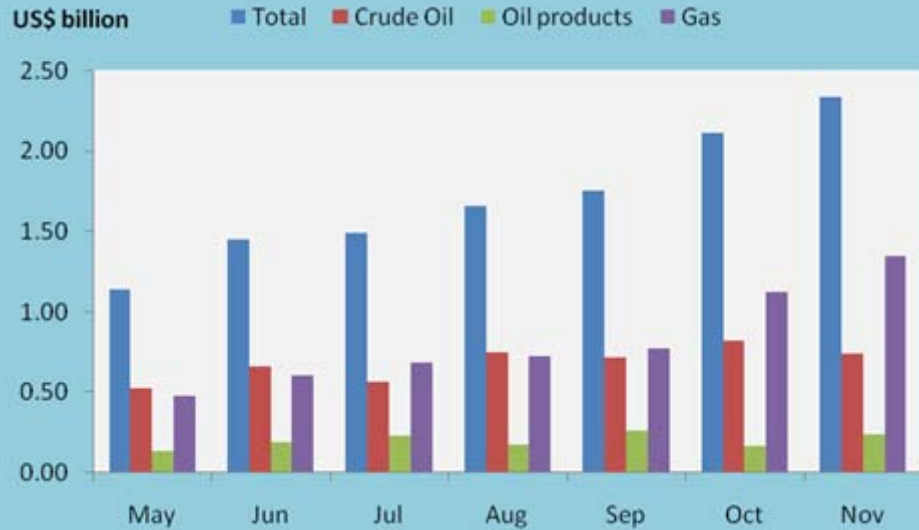
Indonesia Import



Commodities import and Oil export fluctuated during the period

Indonesia Oil Export and Import, May – November 2009

Indonesia Export

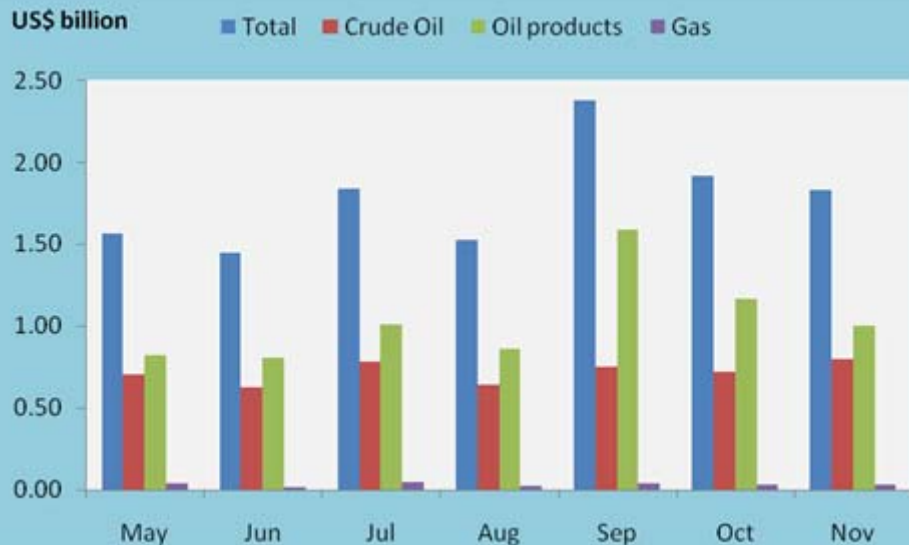


Indonesia Oil Trade Value (US\$ billion)

Export	May	Jun	Jul	Aug	Sep	Oct	Nov
Total	1.14	1.45	1.49	1.65	1.75	2.11	2.33
Crude Oil	0.53	0.66	0.57	0.75	0.71	0.82	0.74
Oil products	0.14	0.19	0.23	0.18	0.27	0.17	0.24
Gas	0.48	0.60	0.69	0.73	0.77	1.12	1.35
Import	May	Jun	Jul	Aug	Sep	Oct	Nov
Total	1.56	1.44	1.84	1.52	2.37	1.92	1.83
Crude Oil	0.70	0.62	0.78	0.64	0.75	0.72	0.80
Oil products	0.82	0.80	1.01	0.86	1.58	1.17	1.00
Gas	0.04	0.02	0.05	0.02	0.04	0.03	0.03

Indonesia Import

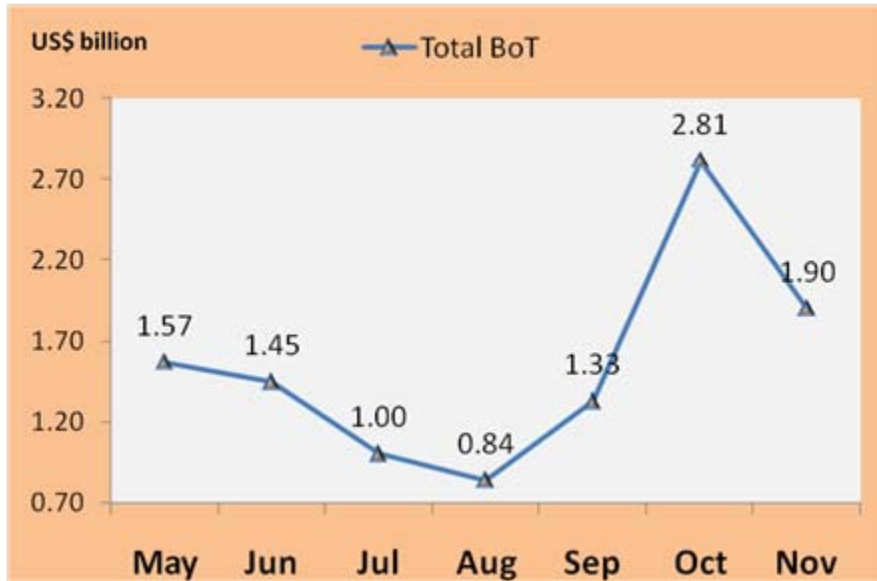
Source: BPS 2010



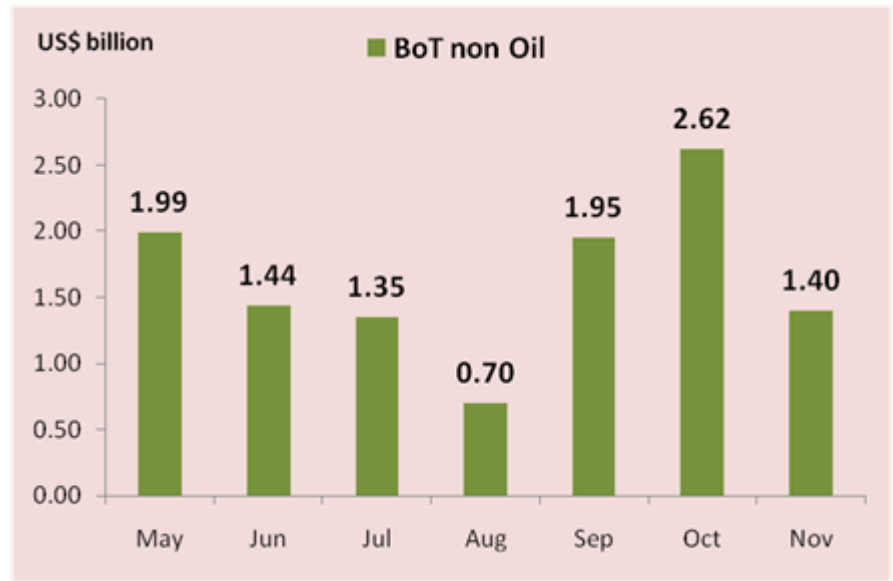
Indonesia Crude Oil Price (US\$/barrel)



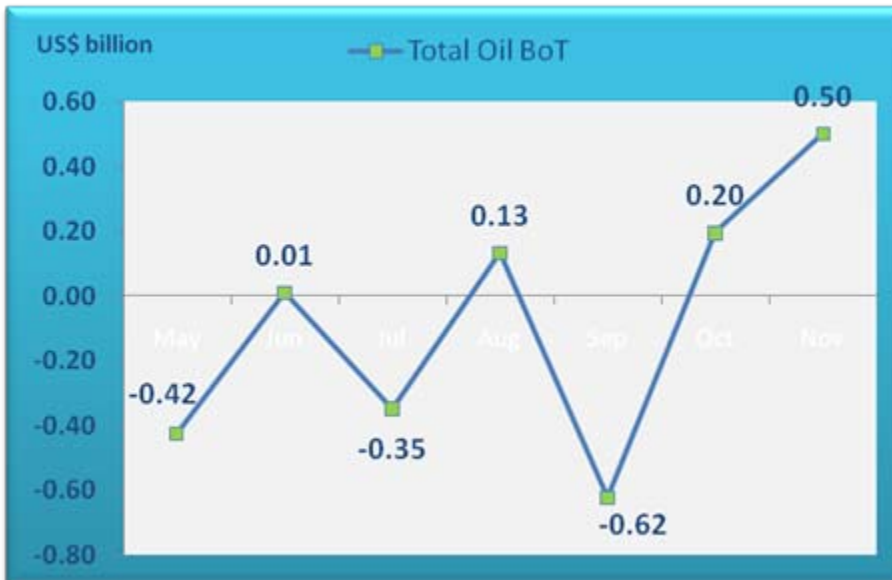
Total Balance of Trade (US\$ billion)



Total non Oil Balance of Trade (US\$ billion)



Oil Balance of Trade (US\$ billion)



Indonesia BoT is fluctuate over time but still marked positive trade value. Oil trade in line with oil crude price movement.

Balance of Oil Trade Classification (US\$ billion)

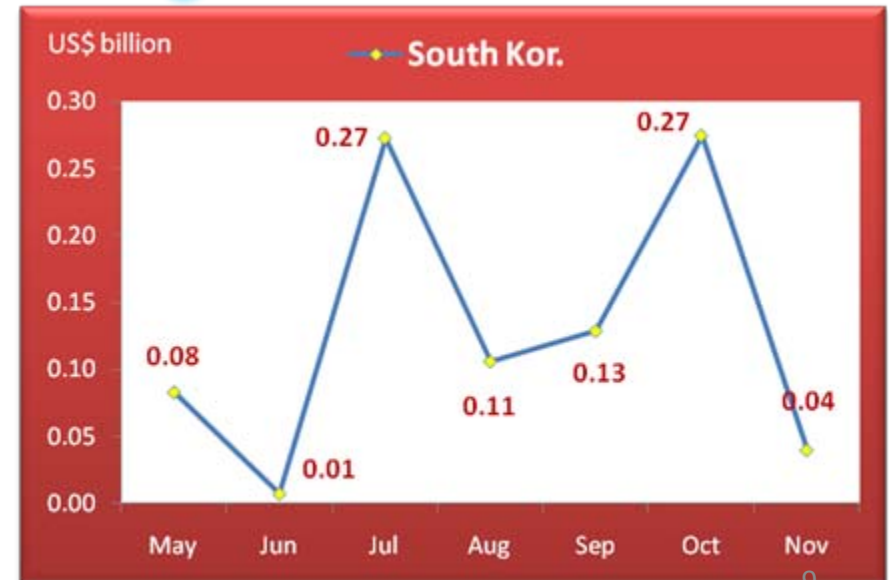
Crude Oil	-0.18	0.04	-0.21	0.11	-0.04	0.10	-0.05
Oil products	-0.69	-0.61	-0.77	-0.68	-1.32	-1.00	-0.76
Gas	0.44	0.59	0.64	0.71	0.73	1.09	1.32
Total Oil BoT	-0.42	0.01	-0.35	0.13	-0.62	0.20	0.50

Source: BPS 2010

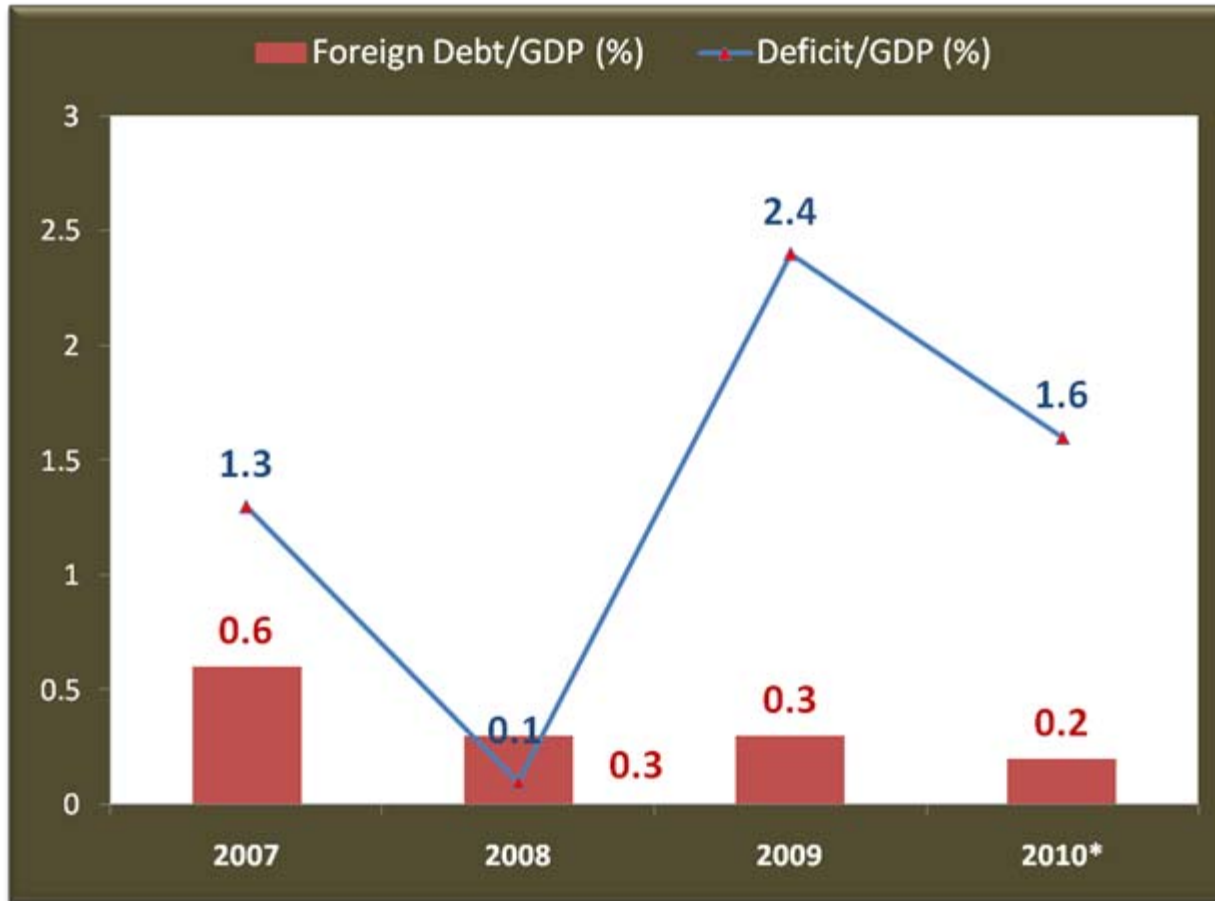
Indonesia Balance of Trade with ASEAN + 3 May – November 2009



China BoT to Indonesia is always positive. It is a challenge for Indonesia international trade



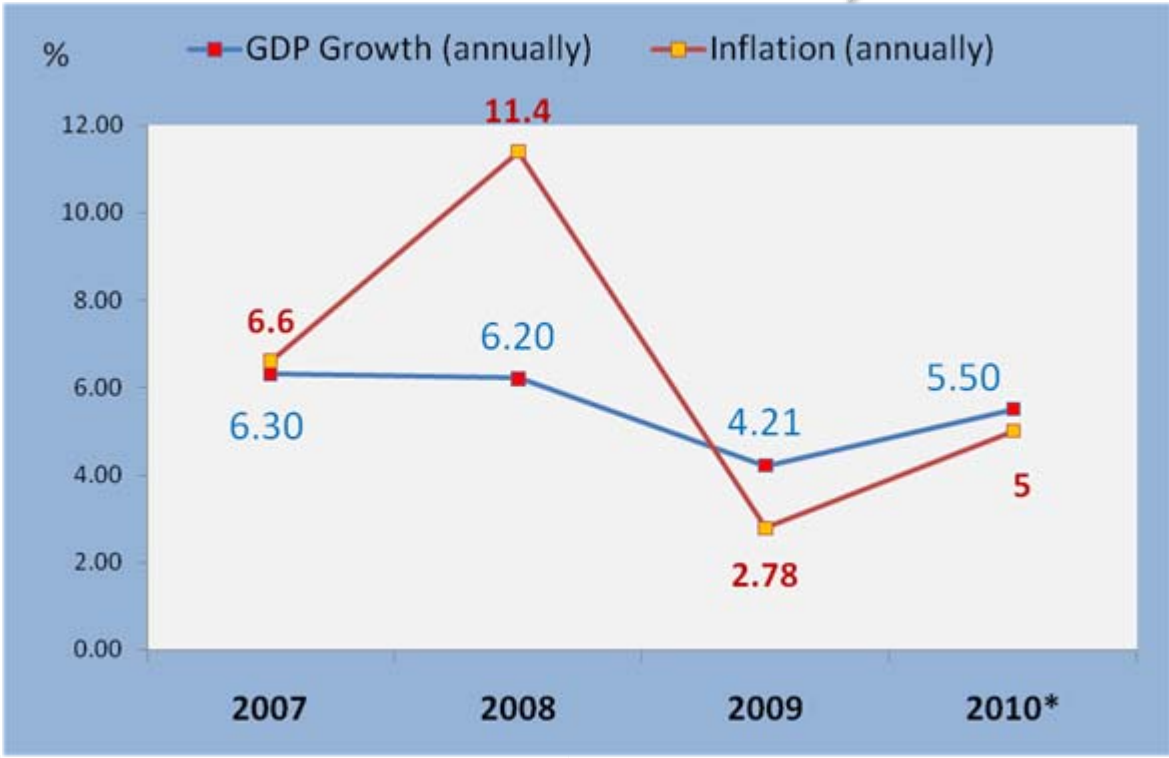
Indonesia Fiscal Policy



Government Deficit is under control and foreign debt-GDP ratio is predicted to be lower in 2010



**6,5 – 7%
annual GDP
growth in
2010 - 2014**



* 2010 State Budget document

Source: Fiscal Bureau 2009, analyzed

Indonesia Infrastructure Development



Crisis effect on Indonesian PPP Projects?

- **Current Condition**

- There are 91 infrastructure projects been offered on **Indonesia Infrastructure Summit 2005**, 4 projects have been operated and 9 projects are on construction phase. On **Infrastructrue Conference and Exhibition 2006**, there are 10 projects been offered, 1 project is in construction phase (Tangerang WSP) and 1 projects is in the procurement process (IPP Central Java).

- **PPP Projects in Indonesia are not affected by crisis**

- **Reasons**

- Regulations had just been completed
- Some problems occurred and on the searching of problem solution.

- **However, PPP Projects in Indonesia are still **interesting** for Investors, for example IPP Central Java Project.** This project have been prepared under international standard to meet investors' interest.

Indonesia Infrastructure at Glance 2009

Transportation

- significant regulatory reform in early 2009 through the issuance of new maritime and aviation laws, but the implementing regulations as well as project priority still being processed.
- PPP are being delayed in the absence of technical regulations, but BtoB approach still can be explored

Toll road

- Plan 1,951km of toll road project will certainly need to be revised.
- The timely completion of the project will required strong commitment from the equity side
- Banks possibly continue the committed credit lines, although the ongoing credit lines being hampered by the land acquisition.
- Government announced the land capping policy to undertake the land provision risk but it is only a halfway measure, and require effective land acquisition mechanism in place

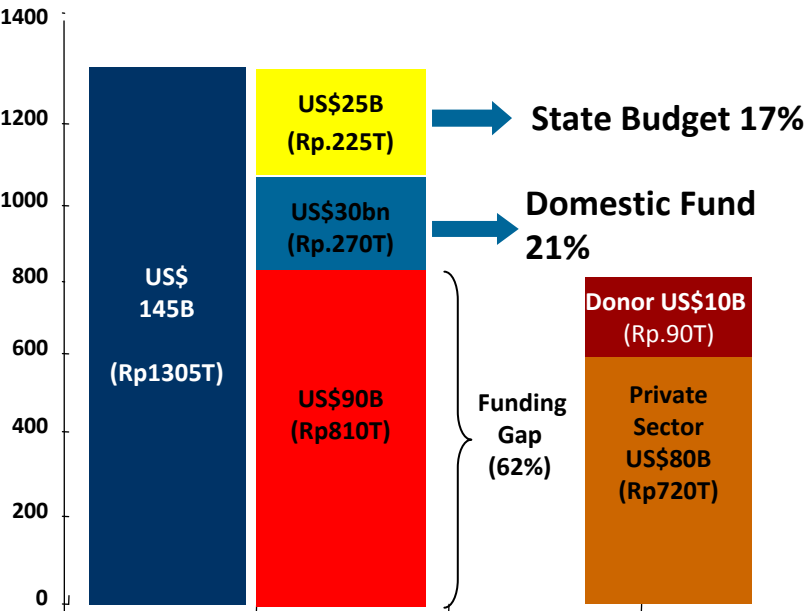
Power sector

- MoF play significant roles in the provision of government guarantee on PLN payment to the creditors.
- Release of oil tension has lower down the ammount for electricity subsidy, and could be even lower when some of new coal power plants connect to the system in 2009/2010.
- The households consumption still very high and the investment capacity is only used insignificantly (especially for Non-JAMALI system).
- Plan for 2nd 10,000MW program by wider energy diversification need to be coupled by balancing the consumption between household and industry

Government spending

- Government gradually increase the budget allocation for infrastructure (from Rp79.12 Trillions in 2008 to Rp.88.61 Trillions 2009) coupled with 12,2 Tn rupiah economic stimulus for infrastructure. The amount still below the ideal number (6% from GDP or Rp200Tn)
- Government need to streamline the procurement and disbursement procedures for the timely project delivery. On the other hand assessment on the true needs, readiness and priority of project for financing will required improvement

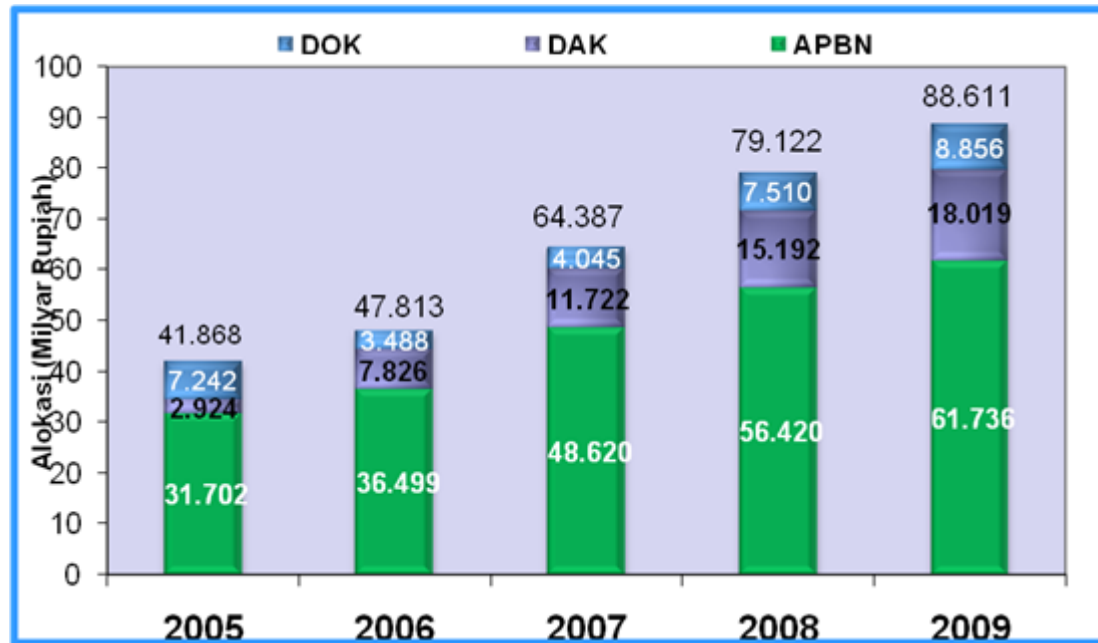
Infrastructure Fund Allocation



*Calculated for Indonesia Infrastructure Summit 2005

Increasing government fund

State Budget 2009 allocation is doubled from 2005 State Budget Allocation
 Total 2005 – 2009 State Budget is Rp. 234,977 Trillion
 Total DAK+DOK 2005 – 2009 is Rp. 86,82 Trillion
 Total Allocated Fund during 2005-2009 is Rp. 321,8 Trillion

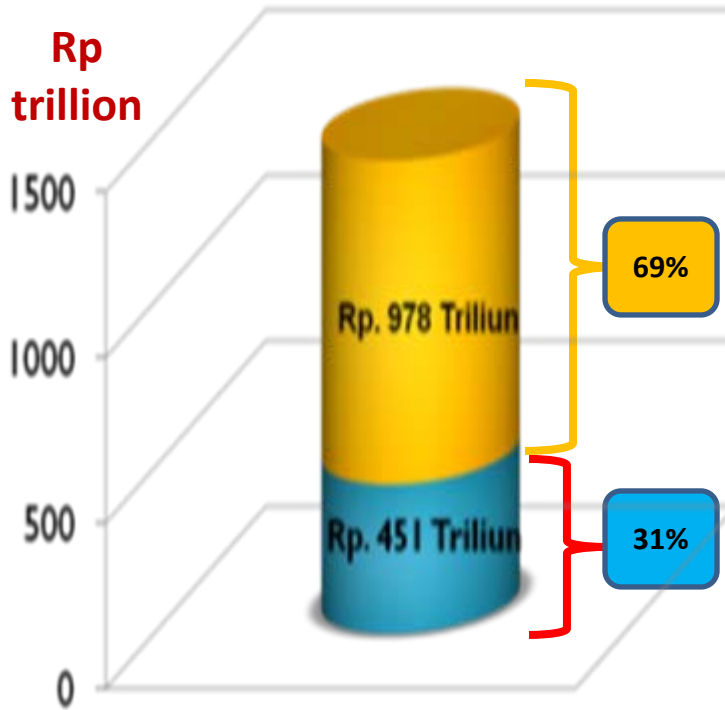


DOK : SPECIAL AUTONOMY FUND
DAK : SPECIAL ALLOCATED FUND
APBN : STATE BUDGET

Notes:

- 1.Excluding State Budget allocation for infrastructure in Ministry of Agriculture and Ministry of Education
- 2.5 ministries which are included in infrastructure budget allocation are: Ministry of Public Works, Ministry of Transportation, Ministry of Energy and Mineral Resources, Ministry of Communication and Informatics and Ministry of Public Houses

Infrastructure Fund Allocation for 2010 - 2014



Estimated Infrastructure Fund for 2010-2014 is Rp1,429 T

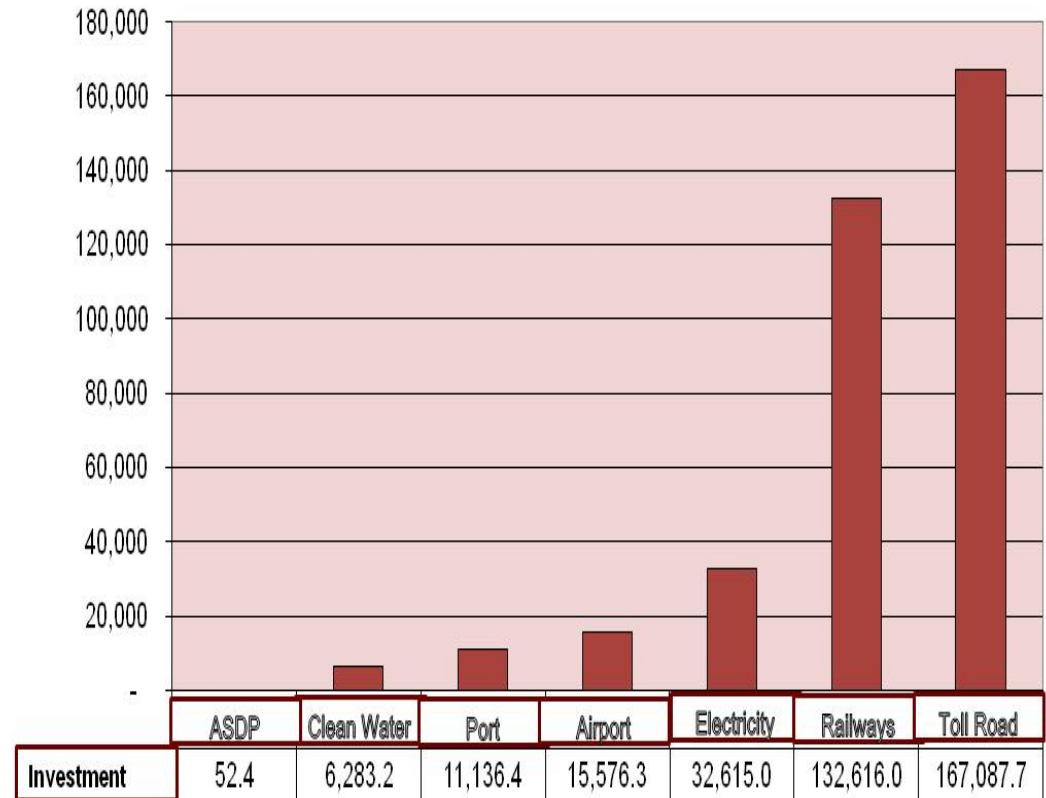
Rp978 T

Private Sector

Rp451 T

Gov. Budget Allocation

Total PPP implementation ability projection
Rp.365.36 Tn (USD34.8bn)



- PPP Project investment needs is Rp.978Tn (USD93.2bn)
- Prediction of PPP project implementation ability is only approximately Rp.365Tn (USD38.4bn)

Source: Bappenas

STRATEGIC INFRASTRUCTURES 2010-2014

**Economic
Competitiveness
(efficiency)**

1. National Railways Revitalization
2. Capacity Improvement Primary road in Sumatera, Kalimantan, Sulawesi, dan Papua
3. Main Airport establishment dan pioneer flight
4. Main seaport establishment and pioneer voyage
5. Capacity improvement on inter-island transportation
6. Sumatera-Jawa Toll Road establishment
7. Completion on 10.000 MW Power Plant, Stage 1
8. 10.000 MW Power Plant Establishment, Stage 2
9. Optic Fiber Network Establishment

**Basic
Needs
Equality**

10. Basin/Dam and Irrigation Establishment to Support National Food Security
11. Flood Control in Big Towns
12. Village Telecommunication
13. Internet for Education
14. Town slum solution by establishing flat/ multi stories housing
15. Improvement on Piped Water Network for Household to Support Millennium Development Goals (MDGs) by Revitalizing Local Government-owned Water Enterprise

INFRASTRUCTURE POLICY ROAD MAP

Status

Policy and Regulation Reformation

Infrastructure Road Map 2005-2009

Done

Sectoral Restructurization (Rearranging for Regulator and Operator)

On Going

New Sectoral Laws

Done

New Implementation Regulation

On Going

Improving the Effectivity of State Budget Projects

Improving State Budget

On Going

Multi-year contract for priority projects

On Going

E-Procurement to accelerate the procurement

On Going

Implementation of Medium Term Expenditure Framework (MTEF)

On Going

Government Support for PPP projects (Public-Private Partnership)

Infrastructure Fund (PT. Sarana Multi Infrastruktur)

Done

Risk Management Unit under Ministry of Finance

Done

Guarantee Fund (PT. Penjaminan Infrastruktur Indonesia)

On Going

Land Revolving Fund and Land Capping

On Going

Land Freezing and Independent Land Appraisal

On Going

Project Development Facility – PDF to improve FS quality

On Going

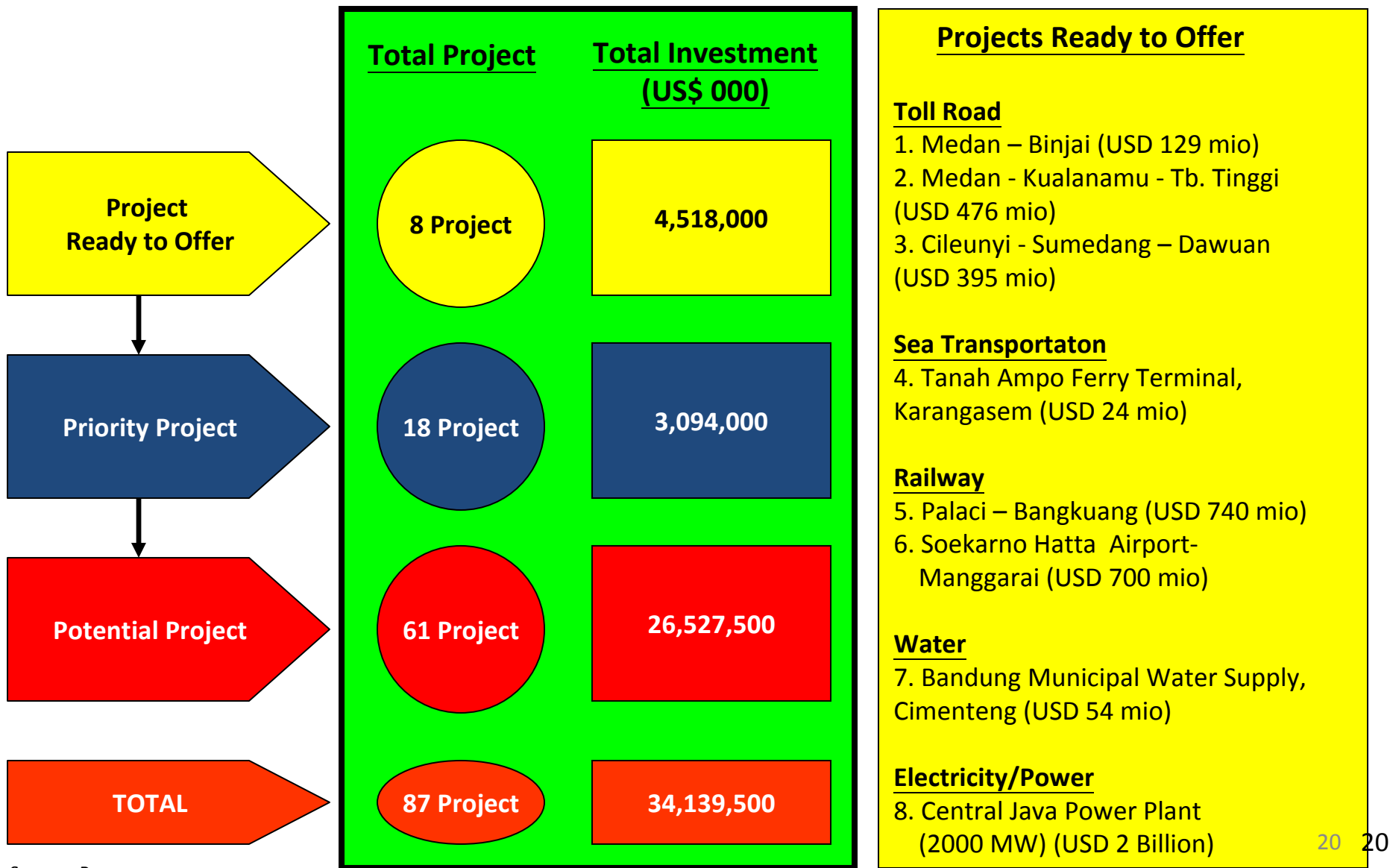
Guidelines of Doing Business in Infrastructure

Not Started

INFRASTRUCTURE SECTORS REGULATIONS

	Completed	In Progress
LAW	<p>Law No. 7/2004 on Water Resources Law No. 38/2004 on Road and Toll Road Law No. 23/2007 on Railways Law No. 30/2007 on Energy Law No. 11/2008 on Information & Electronic Transaction Law No. 17/2008 on Sea Transportation Law No. 18/2008 on Garbage Management Law No. 1/2009 on Aviation Law No. 4/2009 on Mineral and Coal Law No. 22/2009 on Road Traffic Law No. 30/2009 on Electricity</p>	
Government Regulation	<p>GR No. 15/2005 on Toll Road GR No. 28/2005 on Non-Tax Government Revenue GR No. 16/2005 on Drinkwater Provision System Development GR No. 3/2005 on Electricity Provision and Utilization GR No.1/2008 on Government Investment GR No.38/2008 on Asset Management GR No. 42/2008 on Natural Resources Management GR No. 43/2008 on Ground water GR No. 75/ 2008 on Capital Injection of Government of Indonesia for Establishment of Infrastructure Financing Corporation GR No. 35/2009 on Capital Engagement of Government of Indonesia for Establishment of Infrastructure Guarantee Corporation GR No. 56/2009 on Operational on Railways Infrastructure</p>	<p>GR Draft on Operational of Information and Electronic Transaction GR Draft on Lawful Interception GR Draft on Strategic Data Processing GR Draft on Swam GR Draft on River GR Draft on Basin and Dam GR Draft on Railways Traffic GR Draft on Navigation GR Draft on Seaport GR Draft on Water Transportation</p>

Public Private Partnership (PPP) Book



PPP Book Projects Lists

Projects Ready to Offer

Toll Road

1. Medan – Binjai
2. Medan - Kualanamu - Tb. Tinggi
3. Cileunyi - Sumedang – Dawuan

Sea Transportaton

4. Tanah Ampo Ferry Terminal, Karangasem

Railway

5. Palaci – Bangkuang
6. Soekarno Hatta Airport- Manggarai

Water

7. Bandung Municipal Water Supply, Cimenteng

Electricity/Power

8. Central Java Power Plant (2000 MW)

Priority Projects

Toll Road

1. Pekanbaru - Kandis - Dumai
2. Palembang - Indralaya
3. Tegineneng - Babatan
4. Sukabumi - Ciranjang
5. Pasir Koja - Soreang
6. Pandaan - Malang
7. Serangan - Tanjung Benoa
8. Manado - Bitung

Water

9. Medan Municipal
10. Bandar Lampung Municipal
11. DKI Jakarta - Bekasi - Karawang
12. West Cikarang & Cibitung Bekasi Regency
13. Bandung Regency
14. Sumedang Regency
15. Indramayu Regency
16. Cirebon

Sanitation

17. Integrated Solid Waste Final Disposal & Treatment Facility for greater Bandung Area - West Java
18. Integrated Solid Waste Final Disposal & Treatment Facility for Bogor & Depok Area - West Java (Nambo)

PPP Book Projects Lists

Potential Projects

Toll Road

1. Kisaran - Tebing Tinggi
2. Bukit Tinggi - Padang Panjang - Lubuk Alung - Padang
3. Batu Ampar - Muka Kuning - Bandara Hang Nadim
4. Terbanggi Besar - Menggala - Pematang Panggang
5. Bakauheni - Terbanggi Besar
6. Cilegon - Bojonegoro
7. Kamal - Teluk Naga - Batu Ceper
8. Kemayoran - Kampung Melayu
9. Sunter - Rawa Buaya - Batu Ceper
10. Ulujami - Tanah Abang
11. Pasar Minggu - Casablanca
12. Sunter - Pulo Gebang - Tambelang
13. Duri Pulo - Kampung Melayu
14. Tanjung Priok Access
15. Terusan Pasteur - Ujung Berung - Cileunyi
16. Ujung Berung - Gedebage - Majalaya
17. Semarang - Demak
18. Yogyakarta - Bawen
19. Yogyakarta - Solo
20. Bandara Djuanda - Tanjung Perak
21. Probolinggo - Banyuwangi

Air Transportation

22. Kertajati International
23. Sentani
24. Juwata Tarakan

Potential Projects

Land Transportation

25. Bojonegara - Ketapang (Jawa - Sumatera) Ferry Terminal

Marine Transportation

26. Bojonegara Port
27. Expansion of Kumai Port, Kotawaringin Barat Regency
28. Development Lupak Dalam Port, Kapuas Regency
29. Expansion of Teluk Sigintung Port, Seruyan Regency
30. Expansion of Anjir Kelampan & Anjir Serampan Canal

Railways

31. Kualanamu
32. West Sumatera
33. Simpang - Tanjung Api-api
34. Tanjung Enim - Batu Raja
35. Lahat - Kertapati
36. Railway Facilities - Blue & Green Line (Jakarta Monorail)
37. Gedebage, Bandung Municipal, Integrated Terminal (Railway)
38. Bangkuang - Lupak Dalam
39. Kudangan - Kumai
40. Puruk Cahu - Kuala Pembuang
41. Tumbang Samba - Nanga Bulik
42. Kuala Kurun - Palangkaraya - Pulau Pisau - Kuala Kapuas
43. East Kalimantan Railway (Puruk Cahu - Balikpapan)

Public Private Partnership (PPP) Book Project List

Potential Projects

Water Supply

44. Pondok Gede, Bekasi Municipal
45. Surakarta - Sukoharjo Central Java Province
46. Klungkung Regency (Tukad Unda)
47. Maros Regency
48. West Bandung (Alternative 1), Water Conveyance
49. West Bandung (Alternative 2), Water Conveyance
50. East Bandung (Alternative 1), Water Conveyance
51. East Bandung (Alternative 2), Water Conveyance
52. Semarang (Alternative 1), Water Conveyance
53. Semarang (Alternative 2), Water Conveyance
54. Semarang (Alternative 3), Water Conveyance

Power

55. New North Sumatera Coal Fired Steam Power Plant
(2 X 200 MW)
56. South Sulawesi New Coal Fired Steam Power Plant
(200 MW)
57. North Sulawesi Coal Fired Steam Power Plant
(2 X 55 MW)
58. North Sulawesi New Coal Fired Steam Power Plant
(55 MW)
59. North Sumatera (Infrastructure) (2 X 100 MW)
60. Sumatera Mine Mouth HFDC Coal Fired Steam Power
Plant (2 X 200 MW)
61. East Kalimantan (Infrastructure) Coal Fired Steam Power
Plant (2 X 65 MW)

Land Facilities

1. Land Capping;

- ❑ The Government of Indonesia has allocate State Budget with the total amount of IDR 4.89 T to support the Land Acquisition Process for 28 toll road; (Based on MPW regulation No. 12/PRT/M/2008, date 28 July 2008)
- ❑ in 2008, the realization of Land Capping is IDR 264,937 B and Rp235.01 B by 16 Dec 2009, which used by 3 section (Bogor Ring Road, Semarang – Solo, and Cinere-Jagorawi);
- ❑ In 2009, land capping fund has been allocated for IDR 1 T , and 1,2 T has been allocated for 2010.
- ❑ Ministry of Public Works (MPW) has asked the Ministry of Finance (MoF) to expand the Land Capping allocation which will be ended in 2010 to 2013.

2. Land Revolving Fund;

- ❑ To support the land acquisition process, Gol also has prepared the Land Revolving Fund;
- ❑ The Allocation for the Land Revolving Fund is IDR 1.44 T; that will used to financing 23 Toll Road section; (based on the agreement between BPJT (MPW) – PIP (MoF)
- ❑ Until now, IDR 800 B has been allocated, and more than IDR 700 B has been disbursed.

3. Land Freezing

Land that has been appointed to be used as a project by government isn't allowed to be traded unless there is a permission from governor/major



Policy and instruments to accelerate the land acquisition that will support infrastructure development

Indonesia Infrastructure Fund & Guarantee Fund



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"We're looking for someone who's comfortable taking risks."



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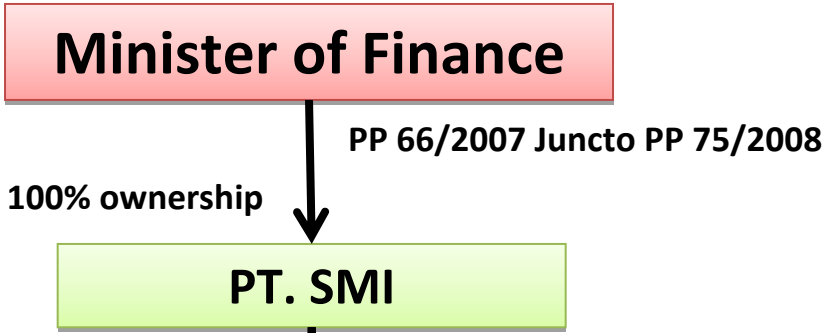
1. Indonesia Infrastructure Fund (PT. Sarana Multi Infrastruktur - PT. SMI)

- ❑ PT. SMI is founded on 23 February 2009;
- ❑ Initial capital is Rp. 1 Trillion which is allocated from State Budget, ADB and WB are willing to inject US\$ 100 M as *Loan* and US\$ 40 M as *Equity*; DEG is going to inject US\$ 20 juta;
- ❑ *Indonesia Infrastructure Financing Facility (IIFF)* is still under discussion now with related stakeholder

2. Guarantee Fund (PT. Penjaminan Infrastruktur Indonesia - PT. PII)

- ❑ Based on Gov. Regulation No. 35/2009, Government of Indonesia allocated Rp 1 Trillion from 2009 State Budget as Government Investment;
- ❑ World Bank is agree to provide *backstop facility* amounts Rp 1.5 Trillion.
- ❑ PT. PII has been launched in 30 December 2009.

**Indonesia
Infrasructure
Fund (PT. SMI)**



- Third Parties:**
- Public, private sector
 - State Owned Enterprises
 - Banking
 - Local Government
 - Multilateral Organization (World Bank, ADB, etc.)
 - Private Funds

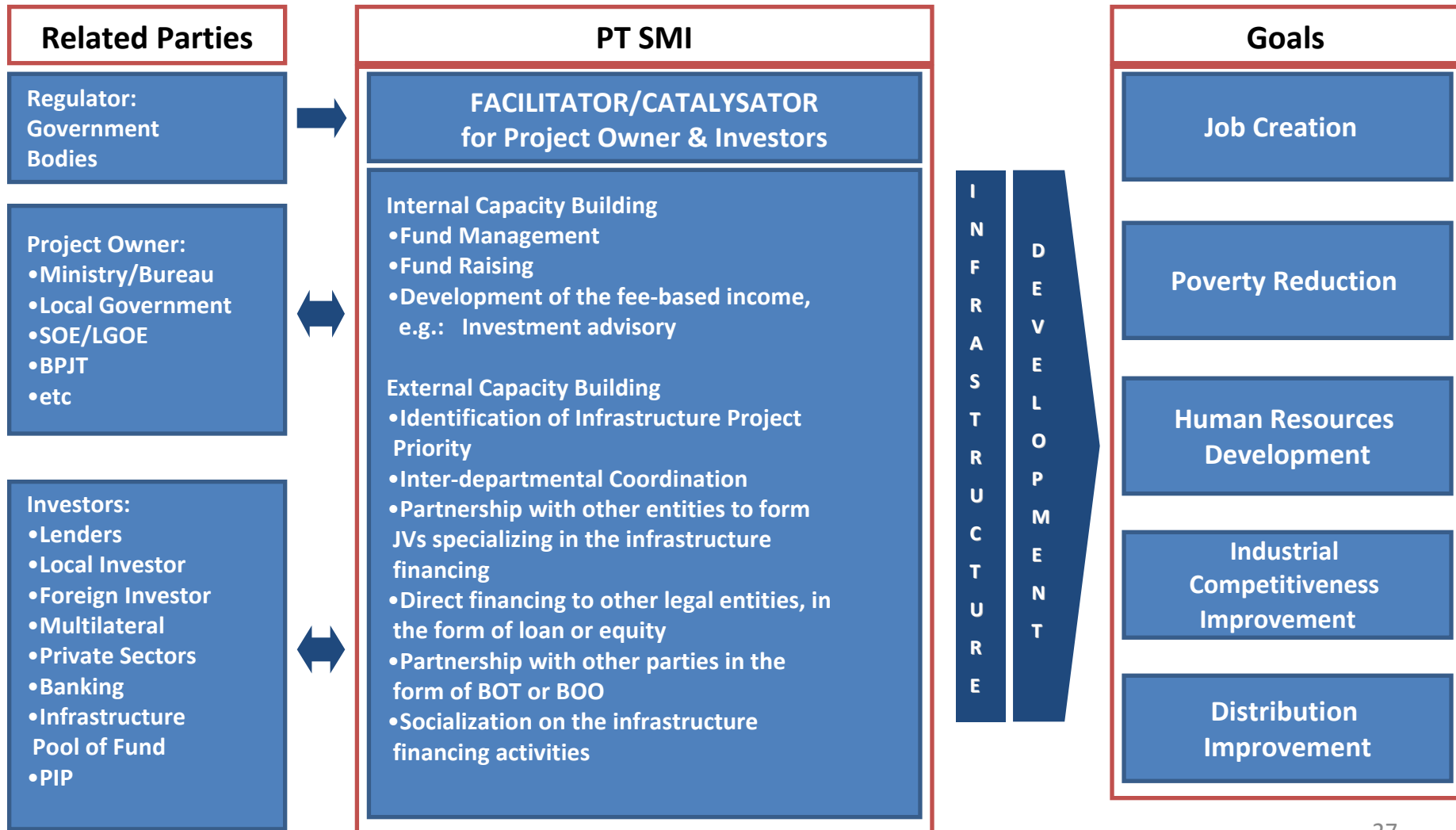
- Founder:**
- PT. SMI
 - ADB
 - IFC
 - DEG
 - Other Private Sector Investors

- Benefits of the third parties involvement:**
- Increase the capability of financial sources
 - Increase the reputation & credit rating
 - Absorb the expertise, experience & other resources

*Indonesia
Infrastructure
Financing
Facility

Indonesia Infrastructure Fund's Framework

Improving the capacity of the Infrastructure Development Acceleration



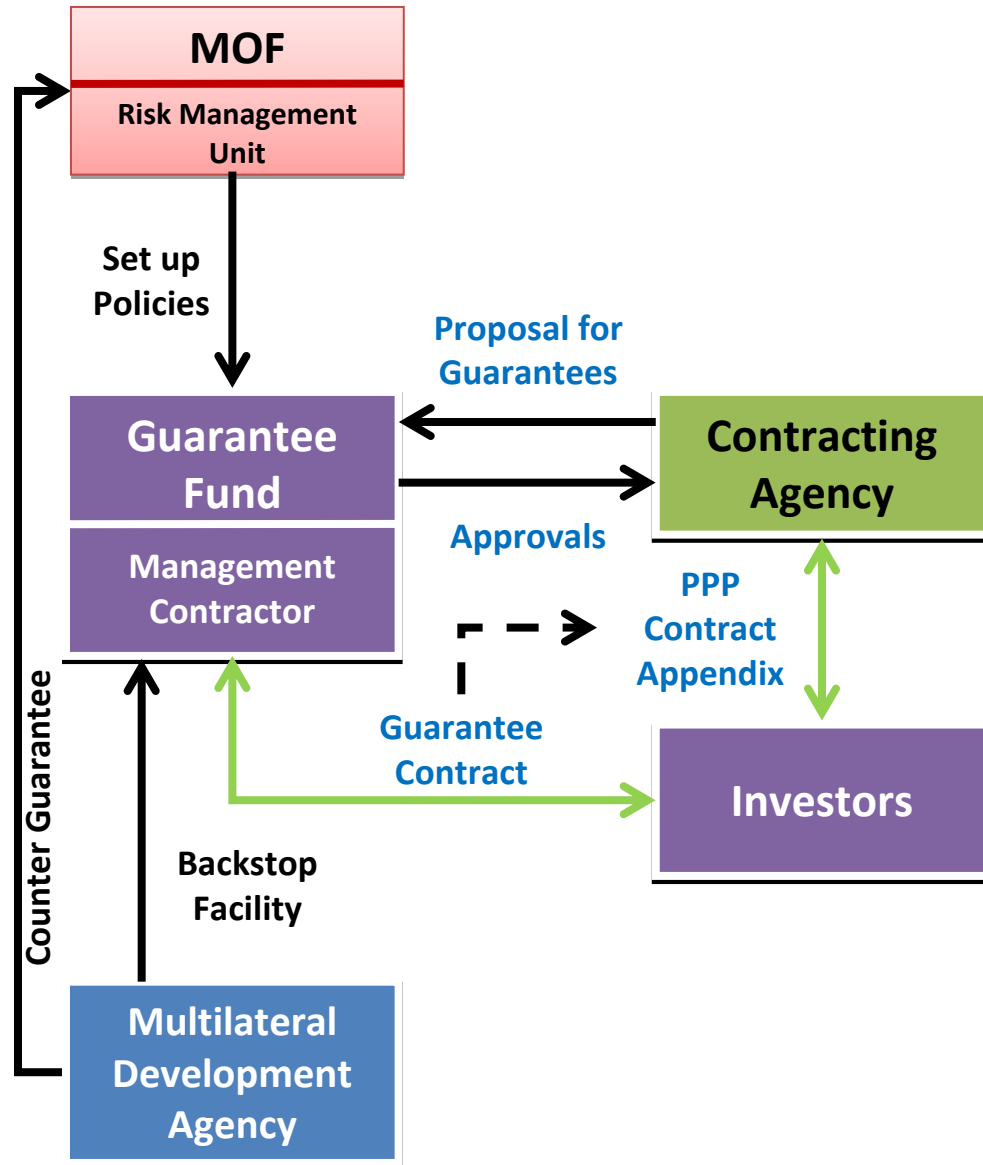
Why Private Guarantee ?

- **Private investments are required to accelerate infrastructure provision and government can only provide about 31% from USD 120 B required**
- **Experience shows that government support/guarantees is required to mobilize private capital, for example:**
 - **Monorail**
 - **Program 10.000 MW Stage I**
 - **Cirebon IPP**
 - **JORR II Toll Road project**

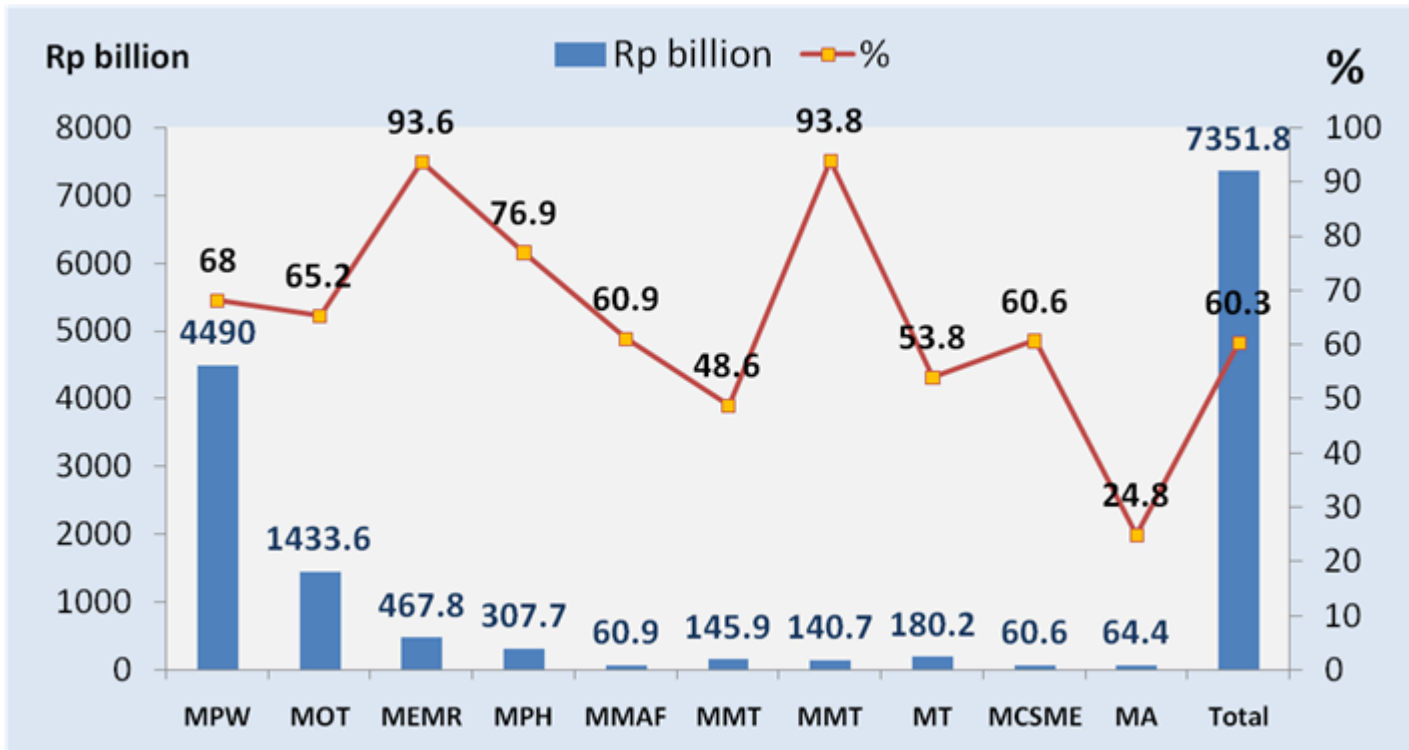
(*source: Bappenas 2009)

Guarantee Fund

- GF is established as a separate legal entity (SOE)
- GF is fully owned by the Government and the initial capital will be provided from APBN.
- The RMU will focus on setting policies (eg. risk sharing, valuing CL, operation of GF) and on supervising the GF.
- The GF will review proposals, calculate CL, decide the guarantee provision, enter into guarantee contracts, manage assets, prepare financial reports to the MoF and public, pay claims, and monitor CL of projects
- The MoF will be the GMS (RUPS) and will appoint BoD and BoC of the GF.
- Multilateral Development Agencies will provide backstop facility.



FISCAL STIMULUS ON INFRASTRUCTURE SPENDING AS 14 DECEMBER 2009



Source: BKF-Depkeu
2009, analyzed

Ministry of Public Works	MPW
Ministry of Transportation	MOT
Ministry of Energy and Mineral Resources	MEMR
Ministry of Public Houses	MPH
Ministry of Marine Affairs and Fisheries	MMAF
Ministry of Manpower and Transmigration	MMT
Ministry of Health	MMT
Ministry of Trade	MT
Ministry of Cooperation and Small Medium Enterprise	MCSME
Ministry of Agriculture	MA

SPECIAL ECONOMIC ZONE

SEZ DEFINITION

A zone with specific borders in Republic of Indonesia territory which is administered to conduct special economic functions and supported by a set of special facilities

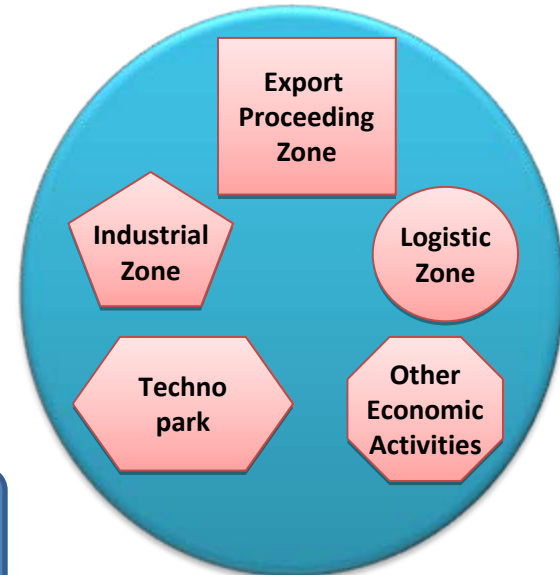
SEZ CRITERION

Proposed SEZ have to fulfill several criterions below:

- match to Spatial Master plan and has no potential disturbances to the zone
- the local government support the management of SEZ
- nearby international trade traffic or international voyage in Indonesia zone or in potential area
- infrastructure availability and its potential development
- clear border area

SEZ FORM

SEZ can be consist of one or several zone (s), they are: export proceeding, logistic, industry, technology development and /or other economic activities.



Law No.39/2009 on Special Economic Zone

Central Government

- Policy formulation and regulation framework;
- Provision of Norms, Standards, Procedures, and Manuals;
- Formulation of fiscal and non-fiscal incentives;
- Tax, customs, immigration and labor facilitation;
- Preparing area development for investment;
- Promotion.

Local Government

- Land, spatial plan and infrastructures;
- Integrated licensing system/one-stop-service;
- Local regulation to attract investment;
- Security.

Special Economic Zone in Indonesia

Role Sharing of Central Government and Local Government in Developing Special Economic Zones

Primary Zone

1. Medan - Binjai – Deli Serdang – Karo Metropolitan Zone
2. Batam – Tanjung Pinang Zone and around
3. Batam Marine
4. Bojonegara – Merak – Cilegon Zone
5. Jakarta City zone
6. Purwakarta – Subang – Karawang zone
7. Kendal-Demak-Ungaran-Semarang-Purwodadi zone
8. Juwana – Jepara –Kudus – Pati –Rembang –Blora zone
9. Gresik-Bangkalan-Mojokerto-Surabaya-Sidoarjo-Lamongan Zone
10. Bontang – Samarinda – Tenggarong – Balikpapan – Tenjaram Zone and around
11. Makassar-Maros-Sungguminasa-Takalar Zone
12. Palu Zone and around
13. Sorong Zone and around
14. Biak Zone

National Strategic Zone

1. KPBPB Sabang
2. Medan-Binjai-Deli Serdang-Karo City zone
3. Batam, Bintan, dan Karimun Zone
4. Kendal-Demak-Ungaran-Semarang-Purwodadi (Kedung Sepur) City Zone
5. Gresik-Bangkalan-Mojokerto-Surabaya-Sidoarjo-Lamongan (Gerbangkertosusila) City Zone
6. KAPET Khatulistiwa
7. KAPET Samarinda, Sanga-sanga, Muara Jawa, Balikpapan
8. Makassar-Maros-Sungguminasa-Takalar (Mamminasata) City Zone
9. KAPET Manado-Bitung
10. KAPET Biak



PROPOSED

SEZ

Proposed SEZ of Prov. Sumatera Utara

1. Medan – Deli Serdang
2. Industri Kuala Tanjung Zone
3. Labuhan Angin Zone
4. Asahan Tj. Balai Zone

Proposed SEZ of Prov. Riau

5. Dumai Zone
6. P. Rupert Tourism Zone

FTZ VVK Kep. Riau

7. FTZ Batam
8. FTZ Karimun
9. FTZ Bintan

Proposed SEZ of Prov. Bangka Belitung

10. Tj Berikat Zone
11. Air Kelik Industrial Zone

Proposed SEZ of Prov. Bengkulu

12. Pulau Enggano Zone

Proposed SEZ of Prov Sumsel

13. Tj. Api-api Zone

Proposed SEZ of Prov Banten

14. Bokonegoro Zone

Proposed SEZ of Prov DKI

15. Marunda Industrial Zone

Proposed SEZ of Prov Jawa Barat

16. Cikarang Industrial Zone

Proposed SEZ of Prov Jawa Tengah

17. Kedung Semar Zone
18. Kab Jepara Zone
19. B. Anglor Zone

Proposed SEZ of Prov Jawa Timur

20. Kab Sragen Zone
21. Kab. Kulonprogo Zone

Proposed SEZ of Prov Jawa Timur

22. Perkapalan Lamong Industrial Zone

Proposed SEZ of Prov Kalimantan Barat

23. P. Temajo Zone
24. BDC Entikong
25. Mempawah Zone
26. Semparak Industrial Zone
27. PLASA zone

Proposed SEZ of Prov Kalimantan Selatan

28. Mekarputih – Kotabaru Zone

Proposed SEZ of Prov Kalimantan Timur

29. Karinggau – Balikpapan Zone
30. Maloy Kutai Timur Zone
31. Tarakan Zone
32. Nunukan Zone

Proposed SEZ of Prov Sulawesi Selatan

33. Kab. Selayar Zone
34. Mamminasata Zone
35. Kab Barru Zone

Proposed SEZ of Prov Sulawesi Tengah

36. Palu Industrial Zone

Proposed SEZ of Sulawesi Utara

37. Kab. Bitung Zone

Proposed SEZ of Prov Sulawesi Tenggara

38. Kabeana Island zone

Proposed SEZ of Prov Maluku

39. Ngadi Village Zone

Proposed SEZ of Prov Papua Barat

40. Kab. Sorong Zone

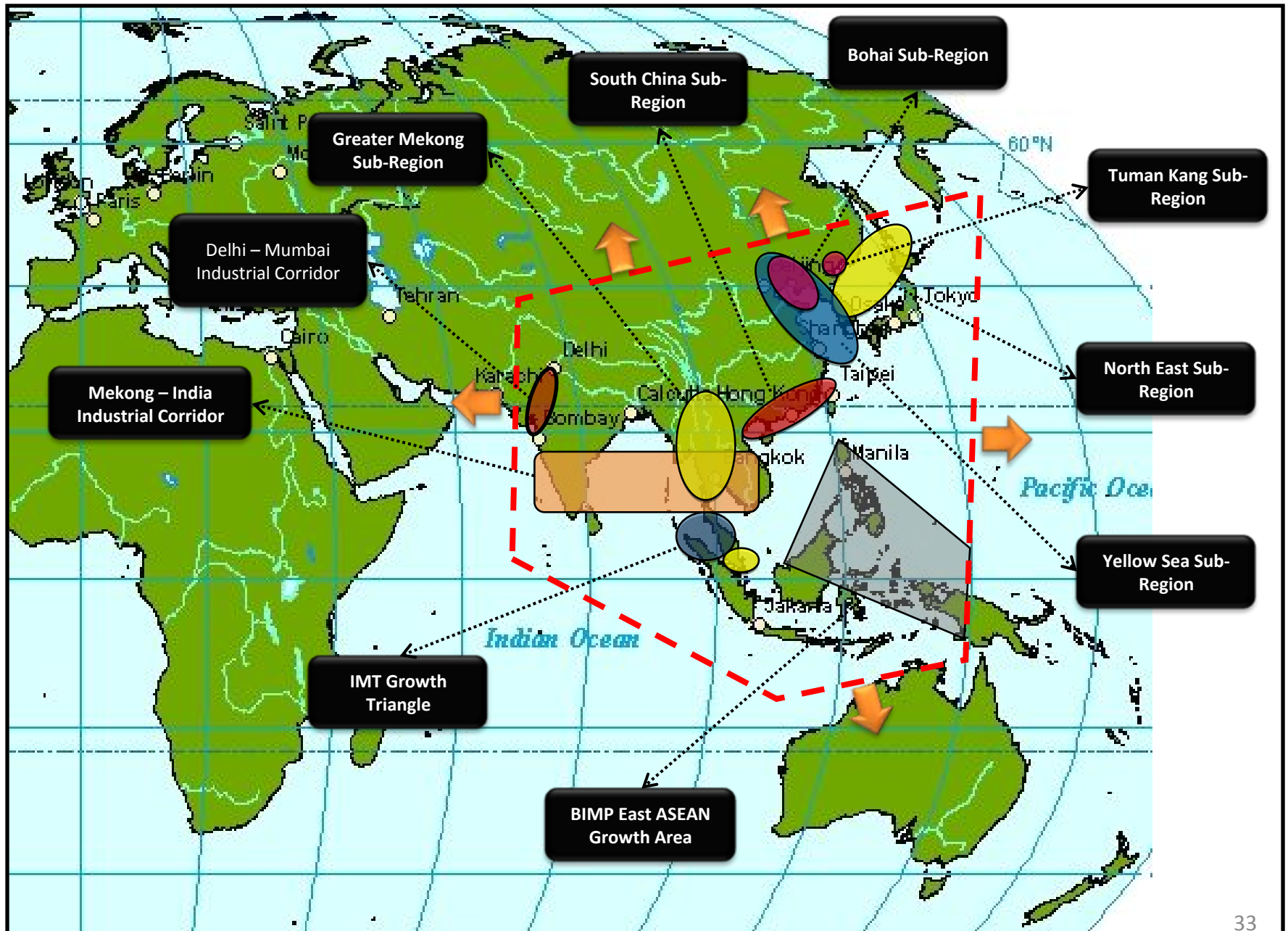
Proposed SEZ of Prov Papua

41. KAPET Biak

Proposed SEZ of Prov NTT

42. Wini, TTU Zone

INDONESIA ECONOMIC CORRIDOR DEVELOPMENT



Economic corridor connects hubs and industry nodes to drive economic and social development across entire region

Six economic corridors across Indonesia defined...

THANK YOU.....